

FY 2010 Appropriations Request Form

Office of Congresswoman Jackie Speier
211 Cannon House Office Building
Washington, D.C. 20515
Phone: 202/225-3531
Fax: 202/226-4183
Website: www.speier.house.gov

Date Submitted: March 2, 2009

Project Name: Sequoia Hospital Emergency Room Expansion and Seismic Retrofit

Individual/Organization (*Is the grantee located in the 12th Congressional District?*): Yes

Sequoia Hospital
170 Alameda de las Pulgas
Redwood City, CA 94062
12th Congressional District; Precinct 4693

Amount Requested (*if requesting report language, please attach*): \$1,000,000

Appropriations Bill/Account/Relevant Authorization law/bill/status (*e.g., "Public Law 107-111"; "FY2008 DOD Authorization", "Currently pursuing authorization through Agriculture Committee", "Safe Drinking Water Act" or "Hatch Act"*):

Labor Health and Human Services/HRSA
Transportation Housing and Urban Development/EDI

Local Contact (*Please provide full contact information, including any relevant phone extensions, and indicate if there is a separate D.C. contact.*):

Glenna Vaskelis
Sequoia Hospital
President and Chief Executive Officer
170 Alameda de las Pulgas
Redwood City, CA 94062
(650) 367-5561
glenna.vaskelis@chw.edu

Shelly Schlenker
Catholic Healthcare West
Vice President, Public Policy
3400 Data Drive
Rancho Cordova, CA 95670
(916) 837-3208
shelly.schlenker@chw.edu

Washington D.C. Contact:

Bill Lowery
Innovative Federal Strategies
525 9th Street, NW
Washington, D.C. 20004
(202) 347-5990
blowery@innofed.com

Organization's Main Activities. *(Please limit your response to 250 words and indicate whether it is a public, private, non-profit or private for-profit entity.)*

Sequoia Hospital is an accredited, not-for-profit community hospital providing exceptional health care to residents of San Mateo County and northern Santa Clara County since 1950. The hospital was established as the first district hospital in California and affiliated with Catholic Healthcare West (CHW) in 1996. Sequoia offers a full range of medical, surgical, and specialty programs and ranks among the leaders nationally in quality outcomes and patient satisfaction. The hospital has 301 licensed beds and is among the largest employers in San Mateo County with over 1,000 staff. Sequoia's proud medical staff includes over 350 active physicians. Sequoia handles approximately 10,000 inpatient admissions and 135,000 outpatient visits per year.

Sequoia Hospital works in partnership with local organizations to address the priority health needs of our community outside the walls of the hospital. In fiscal year 2008 (July '07 – June '08), Sequoia Hospital provided \$44,812,157 in unsponsored care and programs for the benefit of our community touching nearly 70,000 lives. Unsponsored care includes care for persons who are poor; unfunded cost of care for Medicare, Medicaid and other government program beneficiaries. Additional community benefit expenses encompass health education and outreach and disease prevention programs, which strive to include the underserved in our area.

Sequoia Hospital is requesting funds to support seismic retrofit and redevelopment of the hospital emergency room which sees approximately 21,000 patients annually representing one new patient every 26 minutes. As the recession has deepened, an increasing portion of health care is being delivered to uninsured and underinsured patients.

Please show main items in the project and total cost in a simplified chart form. *(Please include the amount of any Federal/State/Local/Private funds, including any in-kind resources.)*

	Hospital Seismic Re-Build	Emergency Department Re-Build
Total Sq Footage	209,781	9,011
Total Construction and Equipment	\$204,559,621	1,777,498
Total Design, Consulting, and Admin.	\$56,070,632	226,290
Total Project Cost	260,630,253	2,003,788
Less Demolition	\$5,630,253	0
Project Cost	\$255,000,000	2,003,788

The project source of funds is outlined below:

Catholic Healthcare West/Sequoia Capital Allocation	\$150 million
Sequoia Hospital Foundation Donations (to date)	\$7 million
Sequoia Healthcare District Accumulated Funds	<u>\$75 million</u>
Total Allocated Funds	\$232 million
Project Cost	<u>\$255 million</u>
Projected Funding Gap	<\$23 million>

The requested funding is to assist in addressing the projected cost of re-building the emergency room which accounts for 35% of all hospital admissions and serves as the provider of last resort for those without insurance or are underinsured.

The Sequoia Hospital Foundation is conducting a capital campaign with the goal to raise a minimum of \$15 million in philanthropic support for the rebuild of Sequoia Hospital. With more than 18 months remaining in the campaign, the Foundation is already approaching 50% of its financial target. Generous support from employees, physicians, elected officials and community leaders from throughout the community and across the hospital's geographic service area are helping to ensure that Sequoia's services are available when needed, in a seismically-safe facility.

Funding from the Sequoia Healthcare District is derived from local property taxes and serves as a reflection of the community's commitment to rebuilding the hospital and ensuring strong emergency services for the local community.

Project Description, including a timeline, goals, expected outcomes and specific uses of Federal Funds. *(Your response must focus on the impact of the requested funds rather than the organization's long-term goals.)*

Sequoia Hospital is requesting funds to support seismic retrofit and redevelopment of the hospital emergency room. The Sequoia hospital emergency room is one of seven emergency rooms serving San Mateo County and sees approximately 21,000 patients annually representing one new patient every 26 minutes. Admissions from the emergency room represent approximately 35% of total hospital admissions. An increasing portion of the local population is elderly, making close, convenient access to emergency care of increasing importance. As the recession has deepened, an increasing portion of health care is being delivered to uninsured and underinsured patients. San Mateo County Health and Human Services works to reduce diversion and wait times, but is critically dependent on continued and expanded availability of services by local hospitals. Sequoia is committed to the highest quality, highest patient rated emergency services possible and has several years of exceptional clinical outcomes and patient satisfaction demonstrating this commitment.

Sequoia's inpatient facility and emergency room must be renovated no later than 2013 to meet State mandated seismic-safety obligations required under California SB 1953. Renovation of emergency services represents approximately \$2 million (1%) of the total project cost.

Sequoia's current emergency department is poorly designed for today's needs. It is too small, lacks separate entrances for ambulatory patients and those with serious illness or injury, and has an open floor plan that exposes patients and staff to risk in the event of violent actions from patients or others in the community. The unit has a very small waiting room that results in patients and families overflowing to the hospital corridors during peak hours. A key component of the hospital re-build is renovation and expansion of the existing emergency department. The new emergency department will feature specialized treatment rooms, family consultation rooms and a spacious, comfortable waiting room. The new space will provide needed separation between treatment and waiting areas, dramatically improving safety and patient confidentiality. A second entrance for trauma and ambulance admissions will be added for increased safety and security and the space will be reconfigured to optimize the patient experience in what is frequently a very stressful environment.

How will this earmark serve to expand the capacity of your organization and how will your organization sustain this work beyond the federal funding? (*Your response must focus on the impact of the requested funds rather than the organization's long-term goals.*)

The proposed funding will assist Sequoia Hospital in the redevelopment of the hospital emergency room. Sequoia's emergency room must be renovated no later than 2013 to meet State mandated seismic-safety obligations required under California SB 1953. Renovation of emergency services represents approximately \$2 million (1%) of the total project cost.

This project extends and expands the capacity of the hospital to treat the more than 21,000 patients seen in the emergency room each year – which translates to approximately one patient every 26 minutes. Admissions from the emergency room represent approximately 35% of total hospital admissions. The redevelopment of the emergency room expands the capacity of employees and physicians to treat patients in a safe, confidential manner to achieve the best possible clinical outcomes.

The funding would complete the fundraising for the emergency room and will allow the hospital to quickly move forward with the much needed project. Once built, the project is self-sustaining through patient reimbursements from private and public insurance programs.

What is the local significance of this project?

Every 26 minutes a resident or visitor to San Mateo County counts on the Sequoia emergency department to be ready and accessible to deal with their urgent or emergent, often life-threatening conditions. Many might not think about the emergency department until they are in the middle of a tragic situation – a heart attack, a stroke, a car accident, a delivery of a baby that is coming too soon. In these moments, we must have the capabilities to meet clinical patient needs as well as accommodate the family and friends waiting for word regarding their loved ones. The expansion will allow physicians and other clinical care providers the space and technology they need to deliver the best possible outcomes. While the expansion of the emergency department is a smaller part of the overall re-construction, it is the heart and soul of the project and why so many in the community have strongly advocated both publicly and privately their support for rebuilding Sequoia Hospital. This is demonstrated by the unanimous approval of the project by the Redwood City City Council on September 27, 2007.

How many residents of the 12th CD will benefit from this project? (*i.e., jobs created, services rendered to, how many people, etc.*)

Sequoia Hospital's service area extends from northern San Mateo County to northern Santa Clara County and reaches out across to the San Mateo County coastside. Total service area population is 1.8 million. The population is aging with 12% greater than 64 years of age resulting in an anticipated increase in demand for emergency room services. The population over 65 years of age is increasing faster than any other population segment. Failure to complete the necessary seismic renovation would result in closure of the emergency room eliminating a key access point for the local community and increasing demand on remaining emergency rooms already stressed due to increased demand on emergency room services. In the event of natural or other disasters resulting in significant casualties, loss of even one emergency room would be catastrophic to the community.

List any other organizations or state/local elected officials who have expressed support for the project in writing. *(Please submit copies of support letters along with the proposal.)*

Letters of support for the project are provided in Attachment A.

Does the organization have any other funding request for this project? *(Federal, State, Local or private pending?)*

Sources of funding are outlined above in discussion of project cost. No additional requests have been made or are pending with other Federal or State entities.

Has the organization previously received Federal funds for this project? *(Please list any funds received [by fiscal year] and briefly describe how those funds were spent)*

No Federal funds have been previously received for this project.

Please attach a list of your organization's staff and board members *(if any)*

A list of executive staff and board members is provided as Attachment B.

Please attach any additional relevant materials.

Schematic design of the renovation project is provided as Attachment C.

Attachment A
Letters of Support



Sequoia Hospital Foundation

170 Alameda de las Pulgas
Redwood City, California 94062-2799
Tel (650) 367-5657
Fax (650) 369-0277
www.sequoiahospitalfoundation.org

Board of Directors

Deanna S. Dooley
Chair

Frank C. Parcell, III
Secretary/Treasurer

Frank L. Hannig, Jr.
Immediate Past Chair

Bonnie Addario
Marty Bernard, R.N.
Winnie Biocini
Denise S. Brown, M.D.
Susan T. Burns
W. Howard Girdlestone
Edward M. Katz, M.D.
Gloria Kennett
David Larwood
Jane B. Marmor, M.D.
Guillermo (Memo) Morantes
Julie O'Callahan, M.D.
Robert S. Throop
Glenna Vaskelis

Honorary Directors

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Robert T. Franceschini, Sr.
Nancy Goldcamp
Michael E. Pitts
Herbert Rosenbaum
Steven E. San Filippo
Paula Uccelli
Marie C. Zahn

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Vincent Gaudiani, M.D.
C. Thomas Gillman
Theresa M. Hannig
Malcolm MacNaughton, Jr.
John F. Miller
Frank C. Parcell, Jr.

Foundation President

JoAnn C. Kemist

February 27, 2009

Congresswoman Jackie Speier
211 Cannon House Office Building
Washington, DC 20515

Dear Congresswoman Speier;

For more than half a century, Sequoia Hospital has been serving the members of our community, delivering extraordinary care to those in need. Providing this level of consistently superior medical services is neither easy nor is it inexpensive and I am honored to do what I can to help address Sequoia's "needs."

Sequoia Hospital's emergency services have always been there when we needed them. Now we have the opportunity to be there for Sequoia Hospital. As a part of the overall rebuild of the Sequoia Campus, our emergency department will be expanded and enhanced to better address the needs of community and the way medicine will be delivered in the 21st century.

My commitment to Sequoia Hospital comes not only from my own experiences with their exemplary physicians and staff. I am a local businessman, an active volunteer and passionate supporter of many non-profit agencies on the San Francisco Peninsula. My support of these organizations, however, means that I must also consider the healthcare needs of their employees and those in the community that they touch. Emergency medicine is an essential element of that care.

As a member of the Sequoia Hospital Foundation Board of Directors, I felt that it was important to step forward and declare my support for Sequoia and I pledged the first \$1 million to the Foundation's campaign. I hope that you share my commitment and ask that you join me in supporting Sequoia Hospital's rebuild project with your endorsement of our Federal funding request for the expansion and update of our Emergency Department.

Sincerely,

W. Howard Girdlestone
Board of Directors,
Sequoia Hospital Foundation





Sequoia Hospital

A member of CHW

February 27, 2009

Congresswoman Jackie Speier
211 Cannon House Office Building
Washington, DC 20515

Dear Congresswoman Speier;

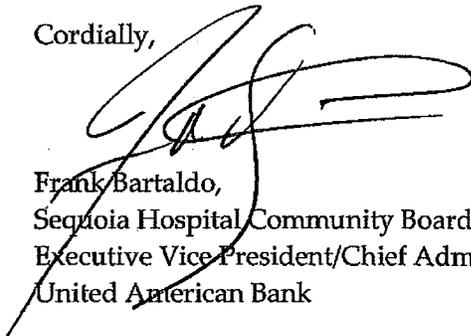
I cannot begin to imagine the demands for your attention and the requests for funding you no doubt encounter on a daily basis. In today's economic environment and with the limitations imposed on each of us by an astonishingly short 24-hour day, the choice of what to support and where to commit our time and resources has never been more important. *And more difficult.*

When I was asked to serve as co-chair of the Sequoia Hospital Foundation's capital campaign in support of the rebuild of Redwood City's Sequoia Hospital, however, I did not hesitate. As the vice president of a community-focused bank and the former chairperson of the Redwood City/San Mateo County Chamber of Commerce, I understand the importance of healthcare in our community. As a member of Sequoia Hospital's Community Board of Directors, I know the critical role Sequoia plays in the care of our friends, neighbors, co-workers and family members. I knew immediately that this campaign and this re-build project had to become one of my highest priorities.

Too often, I'm afraid, our communities' essential care is addressed in our hospitals' emergency departments. Sequoia Hospital is no different. Thousands of residents seek critical care in our emergency room each month and while our highly skilled staff achieve remarkable results, the truth is that Sequoia's emergency room needs remodeling and needs to be expanded to meet the growing needs of San Mateo County's changing population.

I have committed my time and my financial support to Sequoia Hospital's future and to the future health of San Mateo County's residents because this project is too important to not support. I hope that you share my belief and that you will endorse our request for Federal funding of Sequoia's emergency room rebuild project.

Cordially,



Frank Bartaldo,
Sequoia Hospital Community Board of Directors
Executive Vice President/Chief Administrative Officer
United American Bank

170 Alameda de las Pulgas
Redwood City, CA 94062-2799
650.369.5811
SequoiaHospital.org





Sequoia Hospital

A member of CHW

February 27, 2009

Congresswoman Jackie Speier
211 Cannon House Office Building
Washington, DC 20515

Dear Jackie;

As a longtime advocate for the healthcare needs of the residents of the San Mateo County Peninsula, it is my deep and sincere honor to serve on the Community Board of Directors for Redwood City's Sequoia Hospital. Currently, I enjoy the additional role of co-chair of a significant element within the capital campaign to rebuild Sequoia.

For more than 58 years, Sequoia Hospital has been providing truly world-class care for the communities of Belmont, San Carlos, Redwood City, Redwood Shores, Menlo Park, Portola Valley, Woodside and Atherton -- currently more than a quarter of a million Mid-Peninsula residents. This rebuild project is essential if Sequoia is to meet California's seismic standards while continuing to meet advances in medical technology and the way healthcare is delivered to our community.

I hope that you share my enthusiasm for this important project and ask that you consider sponsoring Sequoia's request for Federal funding for the rebuild of the hospital's award-winning emergency department. Sequoia's emergency team handled more than 20,000 patient visits last year; *an average of one new case every 26 minutes*. To properly handle this patient flow, Sequoia's emergency room needs to be significantly expanded, renovated and redesigned as a part of our overall campus rebuild project.

I've been both a patient and an anxious family member in Sequoia's emergency department and without their exacting level of compassionate care, I very well might not be around today to write this letter. Sequoia has seen my family through everything from a stroke to a granddaughter's broken arm and I cannot begin to share with you what this hospital means to me and to our community. I am a proud donor and dedicated volunteer to this project and am honored to be working with so many within the community who share my commitment to this hospital. Together, we must do all that we can to assure that Sequoia Hospital is always available for our friends, our family and our neighbors.

Cordially,

Sylvia Nelson,
Sequoia Hospital Community Board of Directors
Former Mayor of San Carlos

170 Alameda de las Pulgas
Redwood City, CA 94062-2799
650.369.5811
SequoiaHospital.org



Attachment B
Senior Leadership Team and Board of Directors

Sequoia Hospital Senior Leadership Team:

Glenna Vaskelis, President and Chief Executive Officer
Kathy Romano, Vice President and Chief Operating Officer
Gratia Barton, Vice President and Chief Financial Officer
Linda Kresge, Vice President Patient Care Services and Chief Nursing Executive
Joanne Jeffords, Vice President Mission and Quality
Bill Graham, Vice President Physician and Business Development
JoAnn Kemist, Vice President Development and Community Relations
Linde Cheema, Vice President Human Resources

Sequoia Hospital Board of Directors:

Frank Bartaldo, Exec. Vice President and Chief Administrative Officer, United American Bank
Keith Bautista, Retired Business Leader
Arthur Faro, Retired Business Leader and former Chief Executive Officer of Sequoia Hospital
Kathleen Kane, Principle, KMK Associates
Edward Katz, MD, Retired Physician
Kitty Lopez, Executive Director, Samaritan House
Bernita McTernan, Sr. Vice President Sponsorship and Mission, Catholic Healthcare West
Sylvia Nelson, Vice President, The Chamberlain Group
Tanya Spirtos, MD, Practicing Physician
Glenna Vaskelis, President and Chief Executive Officer, Sequoia Hospital
Timothy Wu, Chief Strategy Officer, Zerodivide

Sequoia Hospital Foundation Board of Directors:

Deanna Dooley, Chair
Frank Parcell, Secty/Treasure
Frank Hannig, Immediate Past Chair
Bonnie Addario
Marty Bernard, RN
Winnie Biocini
Denise Brown, MD
Sue Burns
W. Howard Girdlestone
Edward Katz, MD
Gloria Kennett
David Larwood
Jane Marmor, MD
Memo Morantes
Julianna O'Callahan, MD
Glenna Vaskelis

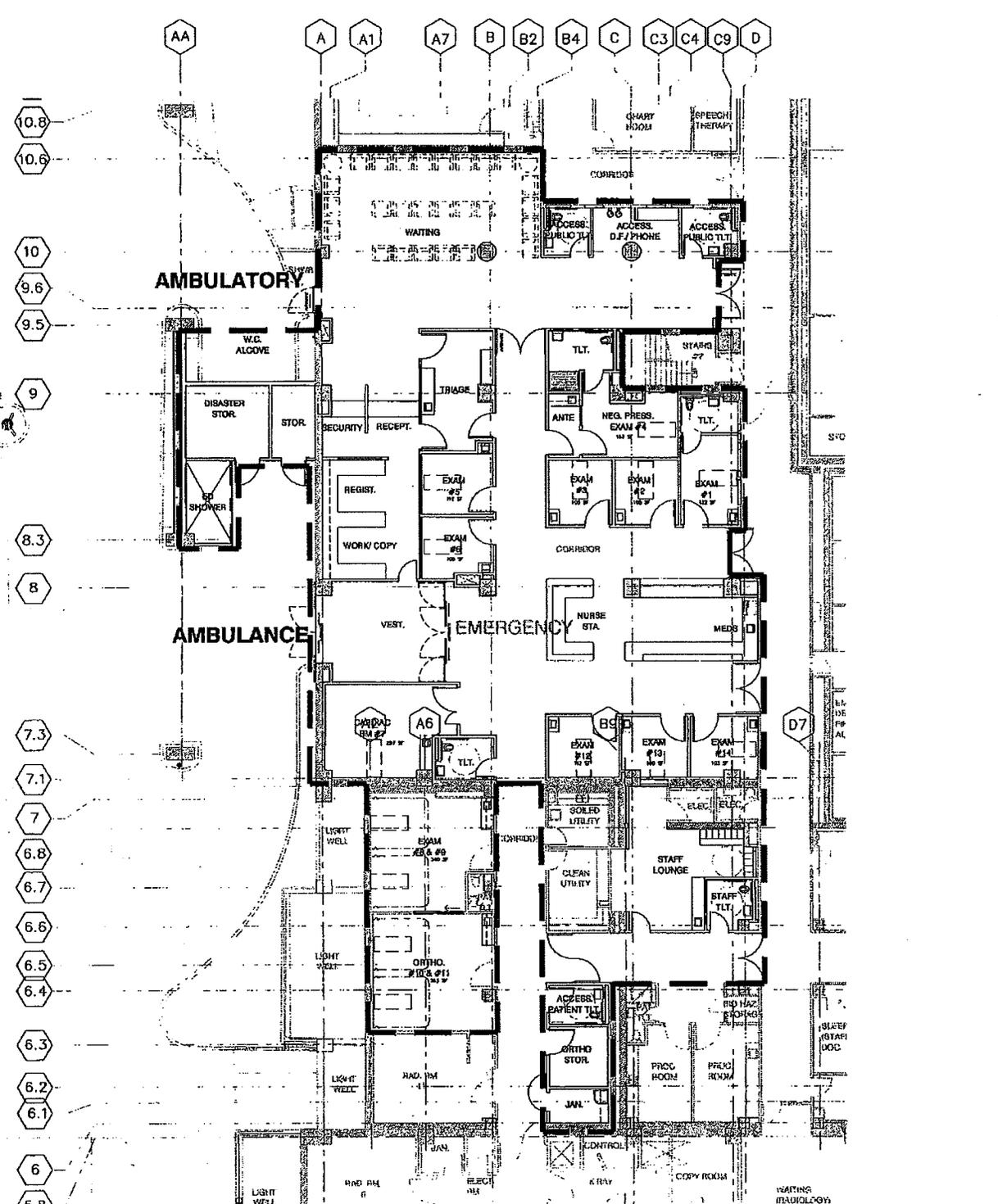
Sequoia Hospital Foundation Honorary Directors

Robert Campbell
Kathleen Cresci
Robert Franceschini
Nancy Goldcamp
Michael Pitts
Herbert Rosenbaum
Steven San Filippo
Paula Uccelli
Marie Zahn

Sequoia Hospital Community Advisory Committee

Betty Till, Chair, LifeWork Solutions
Alicia Aguirre, City Council of Redwood City
Keith Bautista, Community Member
Larry Buckmaster, Redwood City Chamber of Commerce
Jan Christensen, Superintendent, Redwood City School District
Ted Hannig, Hannig Law Firm
Jean Harrison, Community Member
Susan Houston, Family Service Agency of San Mateo County
Diane Howard, Vice Mayor of Redwood City
Shelley Kessler, Central Labor Council
John LaTorra, City of Redwood City
Ted Lempert, Children Now
Vera Lindeburg, Lindeburg & Co.
Kitty Lopez, Samaritan House
Dev Mahadevan, Sequoia Healthcare District
Marianne Mannia, Senior Advocate
Shelly Masur, Redwood City School District Board
Don Mattei, Chief, Belmont Police Department
John Meharg, MD, Emergency Room Physician
Thomas Mohr, President, Canada College
Paula Uccelli, Pete's Harbor
Cynthia Warner, Community Member
Jason Wong, MD, Samaritan House
Kim Woodhall, Community Member

Attachment C
Schematic Design of Sequoia Hospital Emergency Room Rebuild



EMERGENCY DEPARTMENT - RENOVATION PLAN

